



NORTHERN STAR

MAGAZINE FOR HQ JFC BRUNSSUM - OCTOBER 2018

COMMITTED TO DETER AND DEFEND

THIS MONTH'S FOCUS: THE MEDICAL EVACUATION

- BIGGEST NATO EXERCISE IN RECENT YEARS: TRIDENT JUNCTURE 18
- EFP BATTLEGROUPS COOPERATE ACROSS BALTIC BORDERS
- CIVIL-MILITARY COOPERATION



ROADCRAFT DIPLOMATIC / MILITARY

WHY BUY FROM ROADCRAFT?

- ROADCRAFT guarantee you the lowest price
- ROADCRAFT guarantee the highest level of service
- ROADCRAFT deliver to your Military Base
- ROADCRAFT have over 40 years experience selling to the Military and Diplomatic community
- ROADCRAFT 'Safe and secure scheme' allows you to pay the Manufacturers direct
- ROADCRAFT provide 24/7 LIFETIME SUPPORT- Unique in car sales



WHY BUY BMW or VOLVO?

- BMW and VOLVO are your Quality cars
- MASSIVE Military Discounts (Buy Quality for the price of an average car)
- FREE Home Shipment to the U.S.A or CANADA when you return home
- FREE Service and Maintenance for 3 Years (U.S. Volvo models)

- FREE European Breakdown/Recovery (Incl. Hotel, flights home, rental car)
- FREE 4 Year Warranty (3 year EU models)
- FREE 12 Year Anti Corrosion guarantee
- Purchase Price in YOUR Currency and protected against price increases
- Lowest Finance rates from our Federal Credit Union



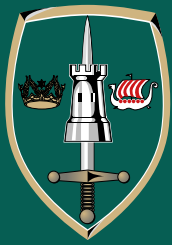
WHY BUY A QUALITY CAR?

- Quality cars are designed and manufactured to last much longer
- Quality cars transport you and your family in the safest environment
- Quality cars have exceptional resale values
- Quality cars are reliable
- Quality cars include the most advanced technology and comfort



MilitaryDiplomaticTaxFreeCars.com

ceo@MilitaryTaxFreeCars.com direct lines: 0031 646855537



NORTHERN STAR

MAGAZINE FOR HQ JFC BRUNSSUM

CONTENTS OCT. 2018

2. EDITORIAL
3. COMMAND GROUP CORNER
4. CHALLENGES FOR THE MEDEVAC SYSTEM
8. RETURN TO AFGHANISTAN
12. EXERCISE TRIDENT JUNCTURE
14. CALFEX AND NAMEJS EXERCISES
16. NATO MARITIME GROUP SAILS WITH JAPANESE TRAINING SQUADRON
17. BREEZE AND DYNAMIC MANGOOSE EXERCISES
18. RAMSTEIN ALLOY EXERCISE
20. CIVIL-MILITARY COOPERATION
22. COMMUNITY
25. MORAL AND WELFARE
26. VISIT AND ACTIVITIES
28. #WEAREJFCBS



ABOUT THE COVER

August 27, 2018 - Latvian Land Forces Mechanized Infantry brigade, National Guard 1st Riga brigade and Canadian led eFP battlegroup Latvia personnel conducted delay and defence operations in Vecumnieki region, Latvia during military exercise "Namejs 2018". The opposing force was soldiers from Polish Armed Forces and Czech Armed Forces.
Photo: OR-6 Gatis Indrevics, Combat camera team Latvia

COLOPHON

The NORTHERN STAR is a publication, published with the assistance of 't Swarte Schaap, in co-operation with and at no cost to HQ JFC Brunssum. Opinions herein do not necessarily reflect official NATO or HQ JFC Brunssum policy. The appearance of advertisements, including inserts, does not constitute endorsement by NATO or HQ JFC Brunssum of the products or services offered. Deadline for articles, advertisements and photographs is on the Monday at close of business prior to the week of publication.

To place an advertisement in the Northern Star, please call 't Swarte Schaap and ask for Rob Schaap, Sint Franciscusweg 36-3, 6417 BD Heerlen, The Netherlands, telephone: +31 (0)45 571 61 16, or e-mail: rob@tswarteschaap.nl.

Submissions to the Northern Star can be e-mailed to pao@jfcbs.nato.int. Articles should be in Microsoft Word format and, whenever possible, should be no longer than 300 words. Photographs should be in high quality JPEG or in TIFF format.

The Northern Star is published monthly, with the exceptions of January and August each year. It is generally available around the first Friday of each month it is produced.

For more information, call ext. 2687 or +31 (0)45 526 26 87. The editor reserves the right to edit submissions.



EDITORIAL STAFF

Col. Frank Warda (DEU Army)
Editorial Director

Cpt Aouatef Zimrani (FRA Army)
Chief Editor

Adj Leo Roos (NLD Army)
Sgt Marc Andre Goudreault (CAN Army)
Assistant Editor

CONTRIBUTORS:

Mrs Catherine ROYLE, JFCBS Political Advisor
Colonel Philippe TESTART (FRA),
JFCBS J9 / CIMIC Branch Head
JFCNP PAO
Lieutenant Vasilica Virjoghe (ROU), LANDCOM
SHAPE PAO

PHOTO CREDITS:

OR-6 Gatis Indrevics, Combat camera team Latvia
MARCOM, Cynthia Vernet, AIRCOM, Latvian Army
Royal Navy
Petty Officer 2nd Class Jon Rasmussen
Capt. Charles Emmons
US 382nd Public Affairs Detachment
Master Sgt. Sarah Webb
UK in Afghanistan
Staff Sgt. Teddy Wade
Pfc. Dixie Rae Liwanag, US Army
Sgt. Ken Scar, 7th Mobile Public Affairs
Detachment
621st Contingency Response Wing Public Affairs
Sgt. John Onuoha, 24th Press Camp Headquarters
1st Class Justin Stumberg, US Navy
FRA NWO Christian Valverde.
Sgt. Laura Smith
Capt Jean-Francois Huot, Canadian Forces
94th Airlift Wing

www.jfcbs.nato.int



Allied Joint Force Command Brunssum
@jfcbs



JFC Brunssum (@NATO_JFCBS)



Allied Joint Force Command Brunssum
(jfcbrunssum)



NATO JFC Brunssum



't Swarte Schaap
media & more

Published by 't Swarte Schaap
Sint Franciscusweg 36-3
6417BD Heerlen
+31 (0)45-571 61 16
info@tswarteschaap.nl
www.tswarteschaap.nl

EDITORIAL

JULY/AUGUSTS ISSUE HIGHLIGHTS

The soldier on the cover will be one of the 45,000 military personnel that will participate in Exercise Trident Juncture 2018. This will be one of the biggest NATO exercises in recent years with 31 Allies and partner countries taking part in and around Norway and Iceland (page 12).

The success of an operation, mission or an exercise is rarely accidental. It is the result of extensive planning guided by a well-developed operational strategy. No one element is more important than any other; everyone works as a team and plays their role. For example, Medical Evacuation (MEDEVAC) as one of the most important components of the whole Medical Support (page 4).

Back from Afghanistan, where around 16,000 personnel from 41 NATO and partner countries are part of the Resolute Support Mission, Mrs Catherine Royle (JFCBS Political Advisor) offers us an in-depth deep analysis of the evolution of the country during the last decade (page 8).

Another key military tool which has an impact on the success of operations is Civil-Military Cooperation (CIMIC). From the origins to its roles, you will have a better understanding of the way in which CIMIC is currently serving the Alliance (page 20).

Everywhere where NATO is involved, the 'team spirit' is paramount. This is stressed by our recently appointed Chief of Staff – Lieutenant General Hubert de REVIERS de MAUNY - who underlines all JFCBS achievements and challenges ahead (page 3).

We hope you will enjoy your reading!

Captain Zimrani (FRA Army)
Chief Editor



On August 27, 2018 Latvian Land Forces Mechanized Infantry brigade, National Guard 1st Riga brigade and Canadian-led eFP Battlegroup in Vecumnieki region (Latvia) during exercise "Namejs 2018".

COMMAND GROUP CORNER

PEOPLE, PROJECT AND MIND-SET

As the new chief of staff of Joint Force Command Brunssum, since July 2018, I have experienced a number of challenges that will punctuate a busy schedule in 2019, and beyond. These include a number of key operational, training and exercise commitments, but also changes as a result of the NATO Command Structure-Adaptation (NCS-A) programme. I am therefore keen to reinforce some of my key messages that I have already delivered to JFCBS staff in September, in the context of managing these commitments and delivering change at the same time. For this, I will use the well-known construct of *People, Product and Processes*.

I have been really impressed by the professionalism of our *People*. It is obvious that our multinational team has vast expertise and valuable experience; you can take pride in this same sentiment being reported to me at the highest levels in SHAPE. This now means that we have set a high standard, and I am keen to ensure that this does not slip. As such, I want us to continue to build on our current professional development programme and take every opportunity to maximise our cultural strengths and mutual respect, because these are crucial to our cohesion, as a staff, and our corporate reputation.

For a large headquarters like ours, *Product* is wide-ranging. I want to make it clear that this does not exist for its own sake and has to directly support our “raison d’être”: we exist to fulfil missions. As a Headquarters, working at the Joint Operational level, it is important that we challenge ourselves. It is crucial we develop and sustain deep comprehension of what we are facing within our ongoing NATO operations in Afghanistan and our activities in Europe, whilst being ready to support emerging tasks and missions, possibly at short-notice and wherever located. For that, I will work to ensure that direction and guidance is clear in order to better focus our staff effort. I also want to reduce staffing chains, minimise decision-cycles and increase our responsiveness in the development of our products. Ultimately, we will have to operate as a battle staff.

Turning now to our *Processes*. To merge our peacetime and operational battle rhythms was never going to be an easy task, and I hope the work done in relation to this initiative will reduce the time for us to become ‘battle ready’, bring increased familiarity to the staff for the various working groups and increase an operational mind-set amongst our staff.

This is a central part of Adaptation. But Adaptation is not only driving organisational changes, it compels for intellectual changes as well.

As I write, we are well advanced in our plan to transition the staff to our newly adapted organisational structure. This has been aligned more rationally to our operational outputs with some new capabilities added to the staff. The JFCBS staffs has worked hard to develop our Initial State Peacetime Establishment and this will see a small increase to our numbers and some changes to post titles, responsibilities and internal structures. We will, for a period, have to work with some unmanned posts, but are working with SHAPE to reduce such gaps. As we make the changes, I seek your continued support to reduce any impact on our operational tasks while the re-organisation is taking place.



Our new structure is part of our evolving role resulting from the NCS-A; and the aim of the “A” of adaptation is, for us, to transform our HQ into a warfighting headquarters. This is a huge but reachable challenge. We are working with SHAPE on a number of key concepts to enable us to take on our new roles and responsibilities that will direct our future command relationships, doctrine and other processes. The first priority is the Command and Control capability. For this, our TRIDENT JUPITER 2019 series of exercises will be a crucial focal point in our training and exercise programme as it will direct the way in which we will operate in the future. This will include greater integration with the NATO Force Structure and other entities.

In closing, my key message is to highlight the professionalism of the JFCBS staff members. I will play my part in making sure we are focused on our priorities, and continue to streamline our structures and processes, to improve staff effort and increase our ability to support our operational tasking. I will continue to stress the importance of the “Esprit de Corps” during my tour in the genuine belief that it also provides for a more rewarding and enjoyable working environment for us all. We all need to keep in mind that our team spirit is essential to the success of our mission.

Lieutenant General Hubert de REVIERS de MAUNY
Chief of Staff
Allied JFC Brunssum



CHALLENGES FOR THE MEDEVAC SYSTEM



STORY BY LT. VASILICA VIRJOGHE (ROU), LANDCOM, LAND POWER MAGAZINE SPRING 2018 EDITION.

The task of medical support in military operations is to support the mission, through conservation of manpower, preservation of life and minimization of residual physical and mental disabilities. Appropriate medical support is a force multiplier and makes a major contribution to both force protection and morale of the troops. It is maybe not the critical factor for gaining military superiority in the operational theatre but it is definitely the most important component for losing it. The medical support to a force must be capable of maintaining the necessary quality and quantity of treatment and evacuation activities not just only during peace, but more critically in crisis and conflict.

Evacuation of casualties is a fundamental component of medical support. Medical Evacuation (MEDEVAC) is not only the movement of patients under medical supervision to Medical Treatment Facilities (MTFs), but as well the continuous provision of health care during the transport as part of the continuum of care. Therefore, it is one of the most important components of the whole Medical Support concept.

In general MEDEVAC units are described in terms of which area along the chain of evacuation they operate. Forward MEDEVAC provides transport for patients from the point of wounding to the initial MTF. This is required by operational circumstances to meet clinical timelines. Forward MEDEVAC by Ground means is primarily a national responsibility. Tactical MEDEVAC

is the evacuation of casualties within the Joint Operational Area (JOA), transporting patients between different MTFs, Role 1, Role 2 Basic or Enhanced, Role 3 and CSU (Casualty Staging Unit, for the handover to Strategic MEDEVAC). Accordingly, patients will routinely have been stabilised prior to evacuation. Strategic MEDEVAC is the evacuation of casualties from the JOA, to the home nation, to other NATO countries or to a temporary out of theatre safe area. Strategic MEDEVAC is primarily a national responsibility.

To achieve its mission, a MEDEVAC system must have specific capabilities, in accordance with the standards of healthcare and operational principles, like the ability to evacuate casualties to or between MTFs 24 hours a day, in all weather, and sea con-



MIHAIL KOGALNICEANU AIR BASE, Romania – The U.S. Air Force, U.S. Marine Corps and British soldiers during Exercise Black Lion and Caduceus in support of Atlantic Resolve, an enduring training exercise between NATO and U.S. Forces, August 16, 2018.

ditions over all terrain and in any operational scenario, as long as compatible with the situation of the moment. It must ensure the provision of medical sustainment of the casualty throughout the evacuation, using appropriately trained medical staff and medical equipment as required by the clinical condition of the individual casualty. And at the same time, it should have the ability to regulate the flow and types of patients when circumstances require and accurately track patients throughout the chain of evacuation in a timely manner.

Looking back into the past operational context we can observe the increased focus on Non-Article 5 Operations (Peace support, Peace Keeping, Humanitarian Assistance, etc.) or Out-of-Area Operations where air superiority was not an issue and

war was not sufficiently intense to generate massive flows of casualties. In this context evacuation efforts focused on Air MEDEVAC rather than Ground MEDEVAC as the main element for both forward and tactical MEDEVAC.

Currently, the evolving security environment creates challenging conditions for support due to high intensity, non-linear battlefields with high mobility on the tactical and operational level. There are increased numbers of casualties and increased mortality rates due to the progressive capabilities and kinetic effects of weapon systems, as well as the A2AD threat and the high possibility of losing air superiority. These conditions require a mind-set change with a deeper look into the necessity and potential of a new medical evacuation concept.

In a large scale warfighting scenario as mentioned above when casualty rates rise and when the tactical/operational situation prevents the employment of air assets (due to A2AD threat, lack of air superiority, etc.) casualties will have to be moved by Ground MEDEVAC to the appropriate MTF or between MTFs. Not only movement is restricted, but also number of casualties could be challenging, leading to the consideration of mass evacuation of casualties with various types of transport like buses and trains.

The features of a large scale scenario will have a direct impact on medical evacuation ranging from higher numbers of casualties to evacuation limitations. At all times the timelines of treatment, continuum of care and best medical practices are the overarching principles of medical treatment. These factors shape the medical support



CHALLENGES FOR THE MEDEVAC SYSTEM



Polish medics and Special Forces along with U.S. Army personnel train on 9-line medevac rescue procedures and secure the area on the side of a mountain inside Ghazni Province, Afghanistan.

and evacuation plan to provide the best and most efficient support to troops on the ground. These factors should be taken into consideration not only for planning purposes but also as the promise and obligation of all commanders. In order to overcome the inherent limitations posed by large scale conventional warfighting scenarios and at the same time to maintain the provision of medical treatment within the framework of aforementioned principles, the ground MEDEVAC concept must be rethought. A robust medical evacuation system requires the following qualities: Timeliness, Availability (aiming for 24 hours a day, in all weather and sea states, over all terrain and in any operational scenario), Continuity and Multinational interoperability. Extended AOO, limited use of air assets and length of evacuation routes pose a real limitation and risk of not receiving appropriate standard of emergency medical care based on clinical needs and the qualities which were mentioned above.

For maximum efficiency of resources a revised ground medical evacuation concept could reduce losses and save our soldiers. The main problem with the existing ground MEDEVAC concept is that is not tailored to extensive and large scale warfighting scenarios. Mainly in specialized documentation the ground MEDEVAC concept is described very basically. Ground MEDEVAC assets are generally considered for Forward MEDEVAC and additionally the responsibilities from Point of wounding through Role 1 are national, which has focused the MEDEVAC concept in NATO Medical Documentation on an Air MEDEVAC concept.

The precondition of the evacuation of huge casualty number foreseen in a high scale conflict is based on an increased capacity of Ground MEDEVAC assets. Thus, buses, trains, ferries, etc. must be reconsidered in order to increase both capacity and capabilities to provide medical assistance along the extended and mass evacuation. The mini-



imum requirement for ambulances is described in terms of capacity. The capability of these assets is stated as 1-2 casualties for ambulances with advanced units as well as 2-4 casualties for basic life support ambulances. This concept is tailored to ensure the high level of medical support in conflicts but did not consider the design of new conflicts with high peaks of casualties mentioned above. Therefore the design of ambulances should be reviewed to increase the capability to evacuate high dependency casualties.

The experiences of planning and executing exercises have indicated a need for a transfer point between forward and rear area. Extended lines of communication, terrain and weather conditions, limitations in use of air assets and mass flow of casualties hinder the proper evacuation of casualties according to regulations and documen-

tation. Casualty Exchange Point between front line and rear area of operations could help to provide appropriate medical support during the evacuation. MEDEVAC assets of the front line would be able to focus more on Forward MEDEVAC rather than Tactical MEDEVAC, as MEDEVAC assets of the rear area take over casualties already at the Casualty Exchange Point.

The Casualty Exchange Point should be colocated but not subordinated to a Corps or Divisional Role 2/3 MTF, this providing the possibility of accommodating airframes, trains or buses. It should have an enhanced triage and nursed bed capability and capacity which enables it to direct patients either to the Role 2 MTF accommodated with or to other identified rear area MTFs and to provide medical assistance to patients waiting to be evacuated. The waiting time for eva-

cuation to the rear area should be planned according to the best practices, capabilities, capacities and scale of operation.

Ground MEDEVAC as part of the evacuation chain became more important, as conventional large scale warfighting scenarios have arisen. A new Ground MEDEVAC concept could be the response to upcoming challenges with focus on consideration and development of means, casualty exchange points between front line and rear areas, transfer of responsibility for MEDEVAC execution to the receiving unit, review of design for ambulances and increase in interoperability and standardization of national medical assets in a multinational context.



RETURN TO AFGHANISTAN

by Mrs Catherine ROYLE, JFCBS Political Advisor



I'm far from the only member of the Brunssum community to have spent time in Afghanistan. Lots of us have over the last 17 years, and the fascinating thing is that none of us have had the same experience. Those who were there at the start of the mission were in a country that had almost no functioning institutions – no Army; no parliament; no universal education system; very limited healthcare and little cultural life. Electricity was in very limited supply, and communication across the country was extremely difficult with few phones and travel involving long journeys on unpaved roads. But there was freedom to meet Afghans, to experience the beauty of the country, and to witness the relief many felt that the Taliban were no longer in charge.

Many of us were there during the surge

– after it became clear that the Taliban had not given up their ambition to rule Afghanistan. Military colleagues were often in inhospitable places with limited facilities, and few signs that the country had moved forward – although many have told me that their spirits were lifted by the sight of boys and girls going to school. For those of us in Kabul and other big towns progress was evident. The number of cars on the road was a very clear indicator of money flowing in the economy – even if not all of them negotiated roundabouts in the right way! In Kabul, drainage systems appeared alongside tarmac roads. The dark city I flew into in 2010 was lit by the neon displays on Wedding Halls when I left in 2014. Gyms opened. And cafés with local specialities and more exotic offerings like frozen yoghurt were busy serving lots of young people – mostly young men of course. There were

banks – with cash machines. Women wore better quality and more fashionable shoes – although more women covered their heads in 2014 than in 2010 for reasons that I never fully understood but gave an indication that societal change would take time. Mobile phones were everywhere, and were being used in innovative ways that meant that the lack of C20th technology need not hamper development. It was harder to get out and about than it was in 2002. But we still knew the city and, provided we were careful not to set patterns, we could meet people and go to some of the same places they did. We could see progress being made.

And it wasn't only Kabul. In that period Laskar Gah changed from a dusty one-horse town to a vibrant and colourful regional centre with a market full of local produce and wholesalers buying goods to transport

'Lots of us have over the last 17 years, and the fascinating thing is that none of us have had the same experience'

Between 2010-2014, Mrs Catherine ROYLE (center) acted as Deputy Ambassador in UK's Embassy in Afghanistan, Senior Advisor to Afghan Minister of the Interior and Head of the International Police Coordination Board.

After 28 years as a British diplomat, Mrs Catherine ROYLE joined NATO in January 2015 as Political Advisor to the JFCBS Commander.



to the towns of Afghanistan. I began to see women and children in the street – the women were all in burqas, but they were visible and out in public. Traffic became a problem for the convoys going to and from the PRT, and a ferris wheel was set up in a park. (I used to call it The Helmand Eye).

None of this progress was without problems. Some of it was clearly a bubble created by the presence of so many foreigners. Corruption grew exponentially with the increasing flow of money. Many in positions of power used their role to make money, and the continuing insurgency meant that there was no sustainable economic growth or exploitation of Afghanistan's mineral wealth to the benefit of the nation and its people. Some became millionaires – and exported their money. Most remained in poverty. But none of that

changed the fact that Afghans were living longer. More of them had access to basic healthcare. Maternal death rates fell, and literacy increased. The universities – once some of the most advanced in the region – were flourishing again. When I was asked whether we should still be in Afghanistan, or whether there was any hope, I would say yes. The reason was the next generation of Afghans. They were different. They wanted to get beyond the factional politics that led to a devastating civil war, and they had no interest in returning to Taliban rule. These young people were ambitious, motivated to build a country and a better life, learned fast and wanted to take advantage of the international community's focus on Afghanistan. And they were clear that they wanted to determine their own future. I met so many talented young people who had drive and resilience. That had to be worth

supporting.

So what about now – four years after the security transfer saw the end of the ISAF mission and the start of Resolute Support (RS)? The interesting thing is that although I can give you a political analysis or a diplomatic briefing, I am not sure that I any longer have a real feel for the country. And I think that's because when I go there now I am not sure that I can really claim to have visited Afghanistan. When you travel from the RSHQ to the Ministry of Interior (MoI) by helicopter and are met in the grounds by some charming Danish soldiers who take you from the helipad to the door in a Mine Resistant Armoured Personnel vehicle (MRAP), you are not really in Kabul. Don't get me wrong: I am grateful for the care taken to protect us from those who would undoubtedly hurt us if they got the chance.



RETURN TO AFGHANISTAN

by Mrs Catherine ROYLE, JFCBS Political Advisor



And in one of my previous roles in the British Embassy I was responsible for making the judgements about how we travelled, when and where. I know how difficult it is to decide what level of security measures should be applied. I am not arguing that we have too much security. But I do know that the security makes it impossible to get a feel for a place, to read the mood of the people and understand what is really going on.

Does this matter for the RS mission? Perhaps not as much as it does for other international colleagues working on development issues, or seeking to understand what the political mood is across the country – especially in rural areas that are all but inaccessible to most foreigners now. The Train Assist Advise (TAA) mission means that some RS personnel have quite frequent contact with Afghans serving in the Afghan National Defence and Security Forces (ANDSF) – even if not in the same way we did when ISAF partnered activity and there was a network of Provincial Reconstruction Teams (PRTs) and Forward Operating Bases (FOBs). But there is a risk that the bubble around RS and NATO

staff makes us less effective. When contact with locals is limited to a small number of government officials, politicians and senior leaders we need to be aware that we have less of an understanding than we used to. We have less feel for what might work in an Afghan context. Less understanding of the problems that implementation might bring, and why we might encounter resistance to our ideas.

That means we should be more inclined to think about what we are doing and how we are doing it. Are we following an Afghan lead, or are we suggesting our solutions? How is our work fitting into the political and social context? What are the secondary effects of the changes we are proposing to institutions? I know that it is hard to keep making the extra effort required to build understanding when opportunities to meet and mix with Afghans are limited. But I hope we can continue to work at it – not just because it will make for a more successful mission, but also because it is enriching and fascinating to learn about this ancient land and its diverse, resilient people.

Kabul Fashion

If I can't go to the Kabul Museum any more (highly recommended if you ever have the chance), I can still visit Mr Mobin, the tailor, at his shop in the base. His suits range from high Kabul fashion – very shiny, very tight – to excellent dinner jackets, and the outlandish requests for outfits for Embassy charity functions and fancy dress parties. Dumb and Dumber graced one British Embassy Ball thanks to Mr Mobin. And one team of Royal Military Police commissioned suits in imitation cowhide for their post deployment party in the UK. Classy. I have always preferred to get Mr Mobin to copy things rather than design for me, and that's turned out pretty well. In any case, I am not running big financial risk with linen trousers costing about \$25 a pair. I know I am not the only person in JFCBS with a Mobin wardrobe. Perhaps it's time for a fashion show on base?

And to those – like the Commander – who are beginning to wonder whether my continuing interest in MoI is influenced by the value offered by Mr Mobin – I would just say that there have to be easier ways to get access to a good tailor.

OFFICIAL VOLVO MILITARY/DIPLOMAT SALES AGENT

NATO AIRBASE GEILENKIRCHEN, U.S. ARMY GARRISON SCHINNEN & JFC BRUNSSUM



- FOR ALL EUROPEAN, US, CANADIAN & UK NATIONALITIES SERVING NATO
- LEADING TAX-FREE MILITARY AND DIPLOMATIC VOLVO SUPPLIER
- GUARANTEED LOWEST PRICE
- ALL PAYMENTS DIRECT TO THE VOLVO FACTORY IN GOTHENBURG, SWEDEN
- HOME SHIPMENT PROGRAM INCLUDED*
- US, CANADIAN AND EUROPEAN SPECS SERVICE & MAINTENANCE
- BODY AND PAINT SHOP
- VOLVO DEALER SINCE 1965

*ONLY U.S. & CANADIAN SPECS



Auto Kallen | Rijksweg Zuid 320 - Geleen | The Netherlands
Tel +31 (0)46 - 423 86 86 | Contact: r.vossen@autokallen.nl

www.autokallen.nl

graphic design
magazines
web services
support

t Swarte Schaap
media & more

t Swarte Schaap
Sint Franciscusweg 36-3
6417BD Heerlen
+31 (0)45-571 61 16
Info@tswarteschaap.nl
www.tswarteschaap.nl

Is your website getting old?
Brand new websites at brand new prices
Contact Rob and get a free offer

Haus Hamacher
Restaurant and Events

Only 10 more weeks until Christmas?
Have you already thought about your planning for the Christmas holidays? How about a nice bowling party at our renovated bowling lanes?

Please make your reservation now,
before we are fully booked!
we are there for you 7 days a week!

Tel: 0049-2434-1414 www.Haus-Hamacher.de
52638 Gangelt
Am Fiedel 10

Animal Hotel Abdisenbosch
The address where your pets feels at home

41 Years

Daycare

New cat-place where your cat can move freely.
Roomy outside place, playgrounds, central heated.
Grooming salon, also D-I-Y washsalon for pets.

Opening hours: Mo-Sa 08.00-12.00 and 16.00-19.00
Sundays and holidays closed for bringing in or picking-up.

Vogelzankweg 230 • NL-6374 AH Landgraaf • Tel +31 (0)45 531 72 17
www.dierenhotelabdisenbosch.nl (also in English)

Spoon
LUNCH - DINER - FEESTEN - VERGADEREN
By Golf-Residentie Brunssummerheide

Enjoy the good life
Try our new menu!

Please visit us for a cup of coffee, a drink, lunch or dinner.
Free parking for our guests
Rimburgerweg 52 | 6445 PA Brunssum
045 564 63 00 | www.golfhotelzuidlimburg.nl

EXERCISE TRIDENT JUNCTURE 18: NATO-NORWAY EXERCISE TO BE MASSIVE, COMPLEX



STORY BY JFC NAPLES PAO

TRIDENT JUNCTURE 18 is NATO's largest high visibility exercise since 2015, with Norway and Iceland serving as Host Nations. The two-part exercise will be comprised of a major Live Exercise (from 25th October to 7th November) and a separate Computer-Assisted Command Post Exercise (CAX/CPX) that aims to train command and control procedures of NATO Response Force 2019 (NRF19), led by Allied Joint Force Command Naples (JFC Naples). The Live Exercise will be executed primarily on Norway's territory, with some limited activity in Finland and Sweden and the adjacent waters, including the Baltic Sea and the Atlantic Ocean.

German Air Force Lt. Col. Stephan Dirr serves as the officer at JFC Naples with primary responsibility of Trident Juncture 18. With experience at the national level and previously serving as the primary exercise planner for the European Union, Lt. Col. Dirr is no stranger to coordinating and organizing exercises.

"After the Cold War, we forgot a little bit to do this kind of exercise, and as you realize, Trident Juncture 18 is one of the most complex exercises NATO has done really in the last 30 years," said Lt. Col. Dirr.

Event organizers say that air, land, maritime, special operation and amphibious

forces will participate in Trident Juncture 18. The major portions of the exercise will take place in Norway and the surrounding areas of the North Atlantic and Baltic Sea.

Whether it's U.S. Marines doing a rehearsal in Iceland before conducting an amphibious landing in Norway or airplay involving Swedish and Finnish airspace, there's really something to test everybody in this exercise.

"We have this big ground play," Lt. Col. Dirr, citing another piece of the Trident Juncture 18 puzzle. "Six brigades fighting each other in the center of Norway... which is on one hand a minute-to-minute scripted thing, on the other hand, you have to be flexible to react if something is going wrong."

Lt. Col. Dirr said planning for an exercise of this scale begins more than two years prior to the start and a challenge is to come up with suggestions for main themes



Around 45,000 participants, 150 aircraft and 60 vessels from 31 NATO nations and partner countries– this is NATO's exercise Trident Juncture 18



and guidance when most people aren't as interested at that point or won't be involved themselves.

Trident Juncture 18 is designed to test NATO's ability to plan and conduct a major collective defence operation, which runs the gamut from training troops on the ground to commanding large forces. Planners say it's the largest in a series of deliberately-planned exercises scheduled over several years to ensure that NATO forces are trained, able to operate together and ready to respond to a threat from any direction.

It's not just NATO that is being put to the test during Trident Juncture 18.

Norwegian Chief of Defence Admiral Haakon Bruun-Hanssen said not only will the exercise test the country's ability to receive and handle additional troops and equipment, but it will be an opportunity for its military to test Norway's Total Defence Concept, which involves military forces and

a wide range of civilian departments and authorities.

"If we do well and show that we got what it takes, it will strengthen the credibility of Norwegian defence and NATO cooperation," Admiral Haakon Bruun-Hanssen in February. "We hope that this exercise will demonstrate the solidarity and strength within NATO, and thus prevent that we will ever need this help in real life."

Lt. Col. Dirr highlighted one aspect that makes Trident Juncture 18 unique in the NATO system.

"It's not only as we always think about a military exercise, it's a comprehensive all-dimensions exercise," said Lt. Col. Dirr. "From medical services, firefighters, civilian defence, railroad, everybody is included in this exercise, and this is a lot of coordination, but also, it makes this exercise so special."

The exercise is comprised of two parts:

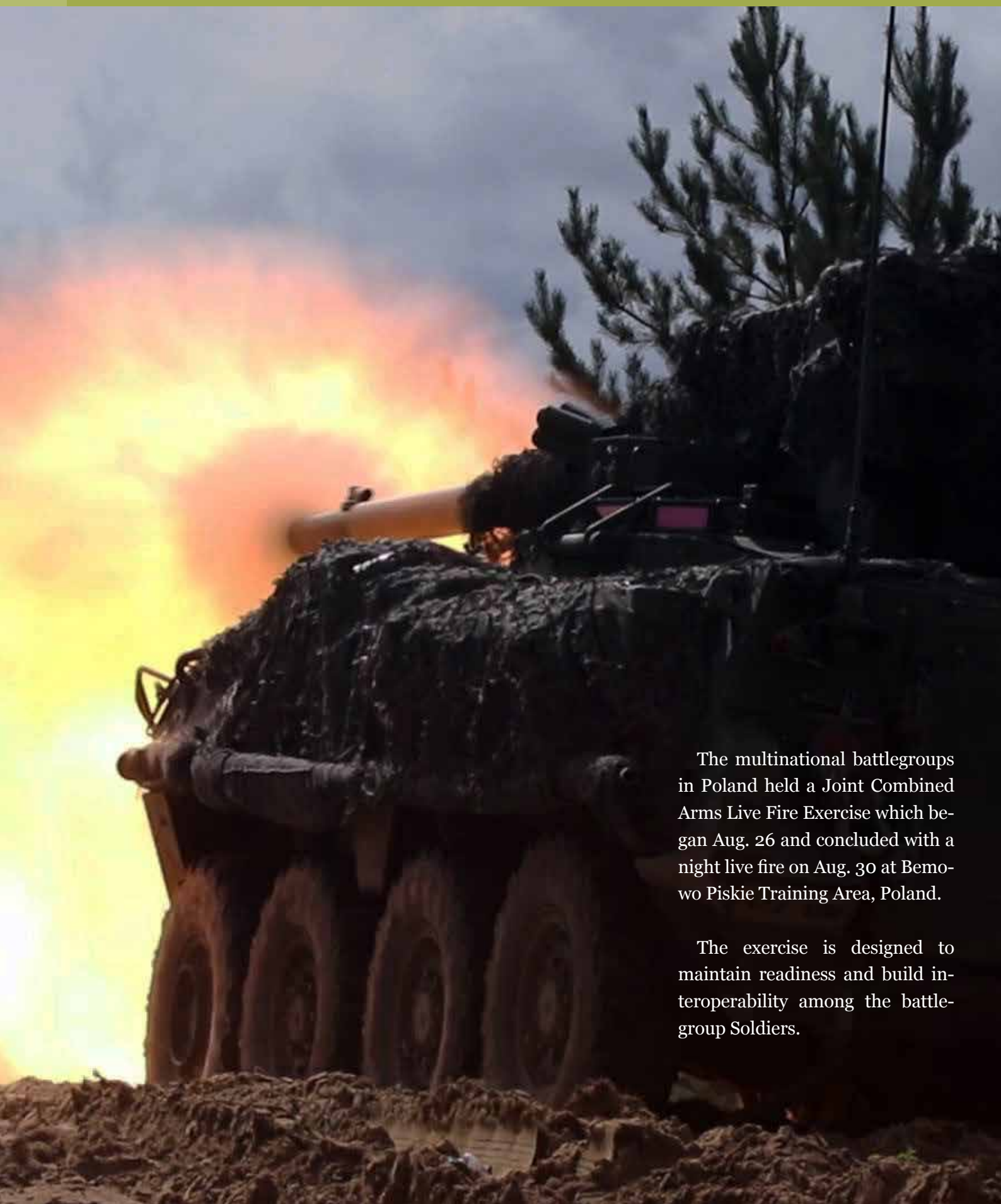
a live exercise conducted in and around Norway and a command post exercise conducted mostly in the southern Italy-based headquarters of JFC Naples. The live exercise is scheduled to begin during the last week of October and run through early November. The command post portion of the exercise will take place shortly after.

"My personal hope is at the end of Trident Juncture 18, everybody can say I improved my professional knowledge...I know how to do things under very difficult circumstances, and I was challenged in each area to say I can improve or to realize where I have to improve for the future," said Lt. Col. Dirr.

The Trident Juncture 18 live exercise officially begins Oct. 25 and ends Nov. 7, in and around Norway. Troops and equipment will begin arriving weeks prior, and returning home weeks afterward.



POLAND : EXERCISE CALFEX - COMBINED ARMS LIVE FIRE EXERCISE



The multinational battlegroups in Poland held a Joint Combined Arms Live Fire Exercise which began Aug. 26 and concluded with a night live fire on Aug. 30 at Bemowo Piskie Training Area, Poland.

The exercise is designed to maintain readiness and build interoperability among the battlegroup Soldiers.

EXERCISE NAMEJS : BATTLE GROUPS COOPERATE ACROSS BALTIC BORDERS



STORY BY ENHANCED FORWARD PRESENCE BATTLEGROUP LITHUANIA

The Czech contingent of the NATO enhanced Forward Presence (eFP) Battle Group, roughly 180 troops and their 15 Pandur-II Infantry Fighting Vehicles, made the journey north from Rukla, Lithuania to Latvia to take part in Exercise Namejs 2018.

Namejs 2018 is the largest military exercise ever organized by the Latvian Armed Forces and features approximately 10,000 participants from 13 NATO Allies. The exercise is scheduled from August 20 to September 2.

The training includes war games where friendly and opposition forces maneuver through multiple locations in Latvia.

“That definitely will be one of our major challenges,” says Lt. Col. Jiří Líbal, commander of the Czech unit in Lithuania. “Road movements with the Pandurs every day to a different location will be a logistics challenge, but I am sure that it will go well and it will prepare us

well for future exercises and operations.”

According to Colonel Líbal, the participation in Namejs 2018 is an excellent opportunity to demonstrate the capabilities of the Czech unit. “It is also a great way to display unity and cooperation between the eFP Battle Groups in collectively safeguarding the security of NATO nations.”

The NATO eFP Battle Group in Lithuania was established in 2017 and is led by framework nation Germany, which consists of 1200 troops from eight NATO member states. The eFP Battle Group in Latvia is led by framework nation Canada and has a similar number of troops, also from eight NATO member states.



NATO MARITIME GROUP SAILS WITH JAPANESE TRAINING SQUADRON



STORY BY MARCOM

Standing NATO Maritime Group One (SNMG1) participated in a Passing Exercise (PASSEX) with a Japan Maritime Self Defense Force training squadron in the Baltic Sea. SNMG1 spent a day with JMSDF cadet training vessel JS Kashima and the destroyer JS Makinami.

Japan is one of a number of countries beyond the Euro-Atlantic area with which NATO is developing relations. These partners are often referred to as “partners across the globe.” NATO and Japan are strengthening relations to address shared security challenges, building on dialogue and cooperation that has been developing since initial contacts in the early 1990s.

“Even though Japan and most NATO nations are geographically far apart, we are connected by the sea,” said

Commander of SNMG1, Commodore Carsten Fjord-Larsen. “We also share a strong interest in always making the most of training opportunities with partner nations when meeting up at sea. And I’m proud to say that, this is exactly what we have been doing today.”

NATO and Japanese units have trained together before, most recently when the JMSDF Training Squadron was off of Spain earlier this month and they sailed with Standing NATO Maritime Group Two (SNMG2) ship HMCS Ville de Québec. NATO units often utilize an opportunity of close proximity to develop a better understanding of each other’s procedures as well as seize the opportunity to learn from one another.

“Together with selected members from my staff, I had the great honor to visit JS

Kashima and enjoyed the possibility to exchange views on the world seen from the sea with the Commander of the Japanese Training Squadron, Rear Admiral Hiroyuki Izumi.” Said Commodore Fjord-Larsen.

NATO routinely undertakes actions and activities in the maritime domain with our partners. All NATO activities including those conducted with partners are carried out in a manner that displays and promotes Alliance values. We welcome any opportunities to cooperate with Japan as partnerships are critical to the success of the NATO alliance and ensure we are stronger together.



BREEZE 2018 : NATO GROUPS EXERCISE IN THE BLACK SEA



STORY BY MARCOM

Two NATO Groups participated in Breeze 2018, a Bulgarian-led annual naval exercise, which took place from 13 to 20 July off coast of Bulgaria in the Black Sea region.

BREEZE is designed to enhance the interoperability of the participating units and strengthen cooperation by practicing diffe-

rent warfare techniques in a multi-dimensional scenario. Multinational participating forces and their crews will be tested in a wide range of warfare tactics focusing on regional security.

NATO participated with two naval groups, Standing NATO Maritime Group Two (SNMG2) and Standing NATO Mine

Countermeasures Group Two (SNMCMG2) which assembled in Burgas, Bulgaria for the harbour phase dedicated to last minute coordination and operational details.

Standing NATO Maritime Group Two (SNMG2) includes the flagship, Dutch frigate HNLMS De Ruyter, Turkish frigate TCG Fatih and Romanian frigate ROS Regele Ferdinand and Standing NATO Mine Countermeasures Group Two (SNMCMG2) is composed of the flagship, German auxiliary FGS Rhein, Turkish minehunter TCG Anamur and Romanian minesweeper ROS Lt Lupu Dinescu.

Exercise Breeze 2018 provided an excellent opportunity for NATO forces to train and build interoperability with additional Allied maritime forces. The groups presence in the Black Sea is part of an overall increased focus on the Black Sea region increasing the presence of the Standing NATO Maritime Groups in the Black Sea from approximately 80 days in 2017 to 120 days planned in 2018.

DYNAMIC MONGOOSE NATO SUBMARINE WARFARE EXERCISE

STORY BY STORY BY MARCOM

Dynamic Mongoose is the second annual NATO-led maritime Anti-Submarine Warfare interoperability exercise and Norway is the host nation. After Dynamic Manta, conducted in the Mediterranean, Mongoose was conducted off the coast of Norway from June 25 to July 6, 2018.

"NATO's annual anti-submarine-warfare exercise DYNAMIC MONGOOSE remains one of the most challenging exercises and an excellent opportunity for NATO nations' naval forces to practice and evaluate their Anti-Submarine skillset in a challenging environment." said Rear Admiral Andrew Lennon, NATO Submarines Commander. "This exercise is a unique opportunity to enhance naval forces' warfighting skills in all three dimensions of Anti-Submarine Warfare in a multinational and multi-threat



environment. We are most grateful to Norway and the Norwegian Navy for offering to host our exercise".

The aim of this exercise was to provide all participants with complex and challenging warfare training to enhance their interope-

ability and proficiency in anti-submarine and anti-surface warfare skills.

8 NATO nations participated in Dynamic Mongoose 2018, with 2 submarines, 7 surface units and 3 Maritime Patrol Aircraft (MPA).



LAST ALLOY EXERCISE IN 2018 TOOK PLACE IN LITHUANIA



STORY BY MARCOM

For the last time in 2018, Allied and Partner air force detachments trained together in the airspace over Estonia, Latvia and Lithuania demonstrating NATO collective defence and practical coordination of NATO and PfP peacetime procedures.



Hosted by Lithuania, the event involved scenarios and drills which occur on almost a daily basis in NATO Air Policing. The two current Allies safeguarding the Baltic Skies, Belgium and Germany were joined by fighters from Lithuania and Poland as well as Finland and Sweden, and a NATO AWACS plane providing for realistic training. During events involving loss of

communication with air traffic control, crew ejection and search-and-rescue activities participating air forces further improved their flying skills and cooperation capabilities.

Held three times a year and planned and conducted by Allied Air Command and the Combined Air Operations Centre at Uedem, Germany, the Ramstein Alloy exercise series brings

together regional Allied and Partner air forces. Since 2008 this type of exercise has offered training opportunities at the tactical level, enhances techniques, tactics and procedures. It underlines that vigilant well-trained NATO forces contribute to regional security and stability by operating across Alliance and Partner borders.



CIMIC: AN OPERATIONAL FUNCTION SERVING AN ALLIANCE THAT CARES FOR PEOPLE



STORY BY COLONEL PHILIPPE TESTART (FRA), JFCBS J9/CIMIC BRANCH HEAD

In 1942, as commander of the expeditionary force in Africa, General Dwight D. Eisenhower described his challenges in a letter to General George C. Marshall. His main statement was; “the sooner I can get rid of all these questions that are outside the military in scope, the happier I will be! Sometimes I think I live ten years each week, of which at least nine are absorbed in political and economic matters.” He would subsequently become the Supreme Allied Commander of the Allied Expeditionary Force in Europe and promote the existence of a military function that helps the commander deal with these non-military problems.

Keeping this World War II lesson in mind, as well as the lessons gathered during NATO’s more recent Crisis Response Operations, could we imagine any form of armed conflict in or outside Europe that would not have an impact on the civil environment and a need to manage it? Certainly not.

This means that any NATO headquarters must be ready, whatever crisis it faces, to conduct Civil-Military Interaction (CMI) with the environment within which it is operating. The aim is to mitigate the impact of this civil environment on our mission and, in return, the impact of our mission on the civilian world. These are the main roles of Joint Force Command Brunssum’s Civil-Military Cooperation (CIMIC) branch. To better understand these roles, let’s first look at their origins and, then illustrate what these roles could be in the current strategic environment.

The origins of CIMIC

CIMIC is often seen as a recent operational function, created during the 90s, to support forces committed to emerging Crisis Response Operations, from the Balkans, through the Middle East and Africa, up to Afghanistan. It is less known that the first big development in modern times of a military capacity to deal with civil issues was in 1942, within the Supreme Headquarters

Allied Expeditionary Force (SHAEF), in the preparation for the liberation of Europe, which looks more like a Collective Defense scenario.

In 1944, almost 10 000 soldiers, trained in what was then called ‘Civil Affairs’, followed Allied forces through Europe to provide stability in the rear area. Referring to those men and women, the Supreme Commander, General Eisenhower, declared they were “as modern as radar and just as important to the command”. He then added that “the army would fail if they did not do their job of organizing the rear areas as quickly as possible.” Even, if WWII Civil-Affairs concept and tasks are quite different from current a CIMIC mission, that is certainly a Lesson Learned from Ike that we can keep!

During the Cold War, management of the civil environment was less present in the military because NATO created specialized agencies responsible for dealing with the civil factors that could have the most significant impact on the mission, such as energy. Those civil agencies disappeared after the fall of the Wall, but the civil environ-

ment remains highly relevant, nevertheless.

From the 90s, the need to manage Crisis Response Operations provided the impetus to rediscover Civil Military Cooperation. Those crisis operations were conducted in complex environments, mostly in cities, in contact with the population but also with International, National or non-governmental organizations. This re-born operational function quickly evolved in military organizations, building up consistent doctrine and experience and becoming central in the attempt to go further than the combat mission was able, by trying to find an enduring and comprehensive solution to a crisis.

Three core tasks were defined: Support to the Force to facilitate military action; Civil-military Liaison to develop mutual understanding and acceptance; and Support to the Civil Environment to develop a comprehensive win-win process with all those organizations or actors contributing to crisis resolution, or at least to mitigate the harm caused by military operations to the civilian population.

CIMIC in the current strategic context

In the current strategic environment, the CIMIC function must maintain and develop its skills in order to be ready to face a broader range of crises. On the one hand, NATO remains involved in Crisis Response Operations outside the Alliance's territory; on the other, these skills will be equally useful in any form of confrontation in or near European [Alliance?] territory, in the framework of Collective Defence.

In that last case, what would the operational environment look like? The action would take place on Alliance members' or Partners' national soil, with a capable sovereign government in place but under threat. The level of economic interdependence would make any local crisis at least a regional matter. NATO units would act in an environment characterised by its high level of maritime, air and continental human activity. On land, they would be in contact with millions of inhabitants, living mostly in large cities. Those people would be used

to enjoying a high level of living standards and access to resources including energy, comfort, health and social support, access to instant communication and transportation.

They could be either trapped in cities, pushed on the roads or have suffered high casualties. Competition for vital resources, mostly energy, or for key infrastructure, such as lines of communications, would be unavoidable. Vulnerabilities created by dependence on modern information technologies would remain an additional Damocles sword threatening the resilience of Host Nations. Major disruption will be created by an adversary's hybrid actions, simultaneously aiming at the civil environment and military assets. All this would occur in an international media environment that would expose any mistake, misbehaviour or failure to apply shared core values. This will create pressure on the chain of command, question the legitimacy of the parties to any confrontation and raise the risk of transforming campaign success into strategic failure.

In such a scenario, CIMIC's primary task would be to 'Support the Force', in order to allow it to conduct its military mission in spite of the challenges of this complex civil environment. This task demands first that we understand that civil environment and assess its resilience, in order to forecast risks for the mission.

Having identified possible risks, the role of CIMIC is then to propose mitigation measures and to coordinate the actions of NATO and Non-NATO Actors. In the case of Collective Defence, this coordination will be conducted mostly, but not exclusively, through the different Host Nation authorities. Understanding and respecting this environment will allow us to do less harm than good to the population, particularly the most vulnerable elements. This is why CIMIC is focusing on Cross-Cutting Topics such as Protection of Civilians (PoC), and Children and Armed Conflicts (CaAC). However, this focus goes even further; for example by preserving the best of our Heritage by facilitating cultural property protection (CPP).

The second task involves establishing a coordination network that would create the conditions for a mutually beneficial Comprehensive Approach and allow the mitigation of conflicts between civil and military actions. This could prevent competition for resources, divert the movement of displaced people from Main Supply Routes, facilitate mutual support with non-NATO organizations or even discharge NATO from certain urgent requirements. In this framework, JFC Brunssum's CIMIC branch is developing a civil-military network coordinated through the chain of command to create the conditions for crisis coordination. In addition, one unique asset, the permanent NATO Multinational CIMIC Group (MNCG) located in Italy, offers the capability to deploy CIMIC elements that would enhance our liaison and coordination capability in each country where we might operate.

The last task would be to provide 'Support to the Civil Environment' as well as we can and as far as the mission allows. Here again, CIMIC assets could provide local relief or facilitate the action of other organizations within the area of responsibility, mostly in the rear area. This requirement may last long after the confrontation phase, as Allied Civil Affairs teams did after the end of World War II, 70 years ago.

This Comprehensive Approach recognizes and respects the need to manage, beginning in peace time and continuing in crisis and war, a high level of interaction with the civilian society that we exist to protect. This illustrates the difference between the Alliance, based on the core values of our 29 nations, and those non-State or State opponents who demonstrate less concern for the welfare of their people. In our current strategic environment, a strong CIMIC capability is at the same time an opportunity and a challenge because we live in a world where crises are always complex and where the solutions are never fully military.



HOW TO PROTECT YOUR PRIVACY WHILE USING SOCIAL MEDIA



STORY BY JFCBS PAO

Follow these simple methods to be safe on social media and protect your personal information and personal life.

Your Social Media profile

- ✓ Secure your e-mail addresses and protect your device.
- ✓ Check your social media profiles and don't reveal personal information such as home address, birth date, phone number.
- ✓ Regularly check and update your social media settings. When apps or software update, remember they often reset to default settings
- ✓ Lock down your hardware and log off when you're done.
- ✓ **Turn off geo-tagging on devices to prevent your location from being revealed.**

Password

- ✓ Create a strong and unique password for each of your social media accounts.
- ✓ The longer it is, the more secure it will be.
- ✓ If you have social media apps on your phone, be sure to password protect your device.

'Friends'

- ✓ Be selective when you receive friend requests. There are a lot of fake accounts; if you don't know the person, don't accept their request.
- ✓ More connections / "friends" / followers, increase the risk of exposing your personal life to hackers/potential enemies.

Your posts

- ✓ Keep your social network activity private and make sure only friends can see what you're doing.
- ✓ Do not post details about your family or work that could be used by potential enemies.

Links

- ✓ Social media accounts are regularly hacked: analyze accounts, links and direct messages with a careful eye.
- ✓ **When in doubt, don't click.**

NOTHING IS DELETED IN SOCIAL MEDIA.

SOME SOCIAL MEDIA PLATFORMS DON'T DELETE USER DATA – POSTS AND PHOTOS EXIST IN PERPETUITY!

ONCE YOU PUBLISH PICTURES, VIDEOS, OR POSTS, THEY DON'T BELONG TO YOU ANYMORE.



STRONGER TOGETHER -

Exciting football for a good cause

Inspired by the Commander's motto, "Stronger Together," Joint Forces Command Brunssum (JFCBS) delivered the annual International Small Field Football Tournament for 2018. Patron of the event, General Riccardo Marchiò, oversaw a total of 57 teams (with more than 500 players from a total of 21 nations) play football in four major competitions for the 'Popular Challenge Cups' of the biggest military football tournament in Europe.



In his opening speech General Marchiò urged the military and civilian teams present to represent their nations by playing football with the sportsmanship and passion of their professional national teams. The teams then played for the Brunssum Delegations Cup, the Ladies Cup, the Oldies Cup and the Youngsters Cup.

Referencing the recent FIFA Football World Championship, General Marchiò re-

marked that "Italy has at least qualified for his tournament." The Commander emphasized that 'playing the game' was only one part of the event and that the main aim of this great occasion was to support social interaction, team spirit, mutual support, respect, tolerance and fitness.



ALLIED INTERNATIONAL MARCHING TEAM PARTICIPATED IN THE 102ND NIJMEEGSE VIERDAAGSE

From the 17th to the 20th of July, 24 members of the JFC Brunssum Allied International Marching Team (AIMT) participated in the 102nd 'Nijmeegse Vierdaagse'.

The 'Nijmeegse Vierdaagse' (Four Days Marches in Nijmegen), is the greatest walking event in the world and, this year, involved more than 50,000 participants (of which more than 5,000 were military). Following their participation in a number of marching events prior to Nijmegen, the well-prepared military AIMT members enthusiastically embraced the challenge of marching 40 kilometres for 4 consecutive

days, wearing standard combat clothing and carrying at least 10 kilograms of weight in their backpacks.

The week was characterised by high temperatures and by Friday more than 3,000 marchers had been forced to retire. Although these participants withdrew because of the extreme weather conditions, the majority pushed on and 23 members of the AIMT successfully completed the 160 kilometre march, being awarded the 4-Day Marches Cross by the JFC Brunssum Assistant Chief of Staff J2, Brigadier General Gino van der Voet.

On completion of the awards ceremony the AIMT, proudly carrying all NATO member national flags, set out upon the 6 kilometres 'victory parade' along the Via Gladiola. The pride and emotion of team members, as they marched for one final time having completed the challenge, was clear for all to see.

The AIMT is a 42 year old entity that represents JFC Brunssum in marching events in the Netherlands and elsewhere. For those who wish to join the team for the next year, please be aware that the next cycle will commence in September.



SERGEANT MARC HALL RECEIVES MILITARY MEMBER OF THE YEAR AWARD



Supreme Allied Commander Europe (SACEUR), General Curtis M. Scaparrotti, and Command Senior Enlisted Leader (CSEL), Command Sergeant Major Davor Petek, presented four Allied Command Operations (ACO) military personnel with ACO Military Member of the Year awards on Thursday, June 21, 2018 at Allied Joint Force Command Naples.

The recipients this year include British Army Corporal Adam Wilson employed with NATO Communication and Information Group (NCISG), **Canadian Army Sergeant Mark Hall employed with Allied Joint Force Command Brunssum**

(JFCBS), a United States Navy Member employed with the NATO Special Operations Forces (NSHQ) and United States Air Force Captain Amanda Zenner employed with NATO's Airborne Early Warning and Control Force (NAEW&C Force).

"Command Sergeant Major Davor Petek and I would like to congratulate the recipients of the 2017 Allied Command Operations Military Member of the Year Award. They have all worked extremely hard and should be very proud of this achievement," said General Scaparrotti. "We enjoyed congratulating them and their families during the ceremony today. I would like to personally

thank the supervisors, Command Senior Enlisted Leaders and Commanders for their efforts in highlighting the accomplishments of all our outstanding military personnel."

Recipients of this award are nominated by their unit in order to recognise their superior performance and professional excellence. It is only awarded to junior ranks, non-commissioned officers and junior officers for their significant contributions towards the success of Alliance operations.

The Allied Command Operations Military Member of the Year programme was implemented in 2013

WE FOCUS ON CARS.

Your NATO Specialists



Alexander Sieprath
Sales consultant
Fon (02451) 9870-26



Kieran Howlett
Sales consultant
Fon (02451) 9870-57



We are looking forward to your visit!

Audi Zentrum Aachen Jacobs Automobile GmbH
Zweigniederlassung Geilenkirchen

Landstraße 48+50 · 52511 Geilenkirchen
Fon (02451) 98 700 · Fax (02451) 6 67 88
info@jacobs-geilenkirchen.de · www.jacobs-gruppe.de

JACOBS
Automobile Geilenkirchen
PENSKE AUTOMOTIVE

Stop in today and register as a member of the Library – we are located in the same building as B&S, Meeus and the Hairdressers adjacent to the main gate. All our services are free.

Look through the stacks containing some 30,000 books in English, German, Spanish, French and Dutch; we also have 15,000 audio visual materials.

Besides hard-backed books, the library has an impressive digital collection which is growing fast - you should be able to find something for you and your children here. The digital collection comprises ebooks, emagazines, evideo and eaudio materials that can be downloaded to your tablet or mobile phone.

Alongside an extensive children's collection the library also has Launchpads and educational tablets for children of all ages that can be checked out.

The library can assist with educational support. For those of you engaged in educational programs a number of online research databases are available and the librarians are qualified to provide assistance.

In addition to educational databases the Library offers a variety of online databases such as: Mango for learning a new language; You want to learn playing a music instrument, try out "Artist Work Music Lessons; You would rather listen to music, we have Qello concerts; if you need to repair your car, try out our Chilton Database; or



are you more interested in Investments, we have MorningStar.

Another popular feature is BrainHQ. This is an online brain-training system that offers 29 exercises specialized to your attention-span, brain speed, memory, people skills, navigation, and intelligence.

Throughout the year the library offers a number of special events such as the Summer Reading Program for Children, Lego Days and Board Game afternoons. The next Lego Day will be 24 Oct 2018 and the first Board Game afternoon will take place on 25 Oct 2018.

For your convenience the library has

computers, photocopying and scanning machines, free WIFI and free coffee available.

If you can't find what you need, the staff will request the materials from other US Army libraries in Europe. New materials are ordered regularly, and your suggestions are always welcome.

Kindly note the Library has a Multi-Purpose Room available for meetings, study, training, etc.

There is more, much more, to the JFC Brunssum Library than you might think. Come check us out and keep up the good reading habits!



congress



restaurant



hotel



restaurant

ROLDUC ABBEY WILL DEFINITELY SURPRISE YOU!

The idyllic Rolduc Abbey is an unique place not too far away from home for any family gatherings, stay overs, high tea, lunch or dinner.



Heyendaalsem 62 Kerkrade NL T +31 (0)45 54 46 635 info@rolduc.com www.rolduc.com



VISITS AND ACTIVITIES

HQ Activities in June - August 2018



JUN 7, 2018

Italian Republic Day celebrated in Brunssum

Brunssum, The Netherlands - On 5 June the Italian Delegation at JFC Brunssum celebrated the 72nd anniversary of Italy's Republic Day together with many guests drawn from the nations represented at the Headquarters.

On this occasion Commander JFC Brunssum was delighted to host, together with a number of VIPs, the Italian Ambassador based in The Hague - His Excellency Andrea Perugini - who underlined, in his speech, the motto of this year's traditional parade in Rome - 'united for our country' - dedicated to the 100th anniversary of the end of World War I.



JUN 17 – JUN 23, 2018

NATO Operations Planning Process Introduction in Georgia

A team of personnel drawn from JFC Brunssum's Military Partnership Branch and Planning Division conducted an Exert Team Visit (ETV) to the Georgian Armed Forces General Staff in Tbilisi, between 17 – 23 June; the purpose of which was to introduce participants to NATO's Operation Planning Process (OPP).

Georgia is one of many dedicated Partners of NATO and, this year, JFC Brunssum will conduct four Military Outreach and Engagement activities in that country. This serial was planned, prepared and executed by the JFC Brunssum Military Partnership Branch in cooperation with the Georgian Armed Forces General Staff and is a component of the Partnership Cooperation Menu agreed between NATO and Georgia for 2018.

The delegation conducted lectures covering the phases that comprise the NATO Operations Planning Process. A varied curriculum included classroom discussions, syndicate work and presentations for the benefit of 26 officers and civilians from the Georgian Armed Forces.



JUN 25, 2018

Participation in Limburg Veterans Day at Roermond

Brunssum, the Netherlands - Saturday June 23rd, the Limburg Veterans Day was hosted by the town of Roermond. The province of Limburg is home to approximately 5500 veterans and this was a special event to honor them. The program was focused on the brave men and women who enjoy the status of 'veteran' out of respect for the risks they took so that we can enjoy peace today.

JFC Brunssum was represented in the remembrance ceremony, parade and social event by an international platoon of soldiers stationed in Brunssum. The Brunssum platoon marched through the center of Roermond and represented the Brunssum military base in a magnificent way.



JUN 27, 2018

Lieutenant General Olivier Rittmann Farewell Staff Address

Brunssum, the Netherlands – On the occasion of his departure from the Headquarters, the Chief of Staff, Lieutenant General Olivier Rittmann, took a final opportunity to address JFC Brunssum personnel.

The General began by reminding the JFC Brunssum staff that they would be at the forefront of any future operational and security challenges that NATO might face. He highlighted lessons learned in recent exercises and how they have been feeding NATO's continual evolution.

General Marchiò emphasized the enormous dedication of the Chief of Staff, stating that JFC Brunssum has a terrific staff today largely as a result of the outstanding work of General Rittmann. The Commander then reminded all present of General Rittmann's extensive operational career, and considerable NATO experience, before offering his personal thanks - noting that it was easy for him to work with someone who was "first class." General Marchiò finished by wishing General Rittmann good luck in his new post (Vice Chief of Staff, SHAPE) remarking that we will continue to be "stronger together."



JUL 2, 2018

New Chief of Staff Arrives at JFC Brunssum

Brunssum, the Netherlands - Lieutenant General Hubert de Reviers de Mauny joined JFC Brunssum as Chief of Staff. Warmly welcomed by General Riccardo Marchiò, Commander JFC Brunssum, and the entire staff. General de Mauny immediately embarked upon a challenging induction programme designed to bring the key issues the headquarters is currently dealing with to his attention.



JUL 17, 2018

Liberty, equality, fraternity and solidarity

Brunssum, the Netherlands - The French Delegation at Allied JFC Brunssum, led by Brigadier General Claude Goudeau, celebrated the 229th anniversary of the Bastille Day during an evening event on 12 July, 2018, at a manor house in the Schinvelder Hoeve (Schinvelder Hoeve is a beautiful old building close to Brunssum that has been converted into a hotel). General Goudeau highlighted in his speech the very purpose of the Révolution and the goal of celebrating its achievements each year. Bastille Day is the common name given in English-speaking countries to the national day of France, which is celebrated on 14 July each year. The French National Day is the anniversary of the Storming of the Bastille on 14 July, 1789, a turning point of the French Revolution.



AUG 24, 2018

Resolute Support Commander Visits JFC Brunssum

Brunssum, the Netherlands - US Army General Austin S Miller became the new Commander of the NATO-led 'Resolute Support' mission and US Forces-Afghanistan, replacing US Army General John W Nicholson, who has led the mission in the Central Asian country since March 2016.

In his visit General Miller was briefed on the role and responsibilities of JFC Brunssum with a special focus on the support he can expect from this out-of-theatre operational-level Joint Force Command as it executes its allocated task to empower, enable and direct the RS mission. Amongst a myriad of other issues JFC Brunssum provides the following to RS: budgetary oversight; pre-deployment training; the staffing of urgent infrastructure requirements; and the generation of periodic mission reviews.

In short remarks on conclusion of the programme General Marchiò, Commander JFC Brunssum, underlined the commitment of his headquarters to RS whilst General Miller expressed thanks for such an enlightening series of briefings and thoughtful discussion.



AUG 30, 2018

JFC Brunssum Royal Naval Personnel Splice the Mainbrace

Brunssum, the Netherlands – On 29 Aug, members of the British Royal Naval community in JFC Brunssum gathered together to celebrate the recent birth of His Royal Highness Prince Louis of Cambridge. In order to mark this happy event, Her Majesty Queen Elizabeth II directed the Royal Navy to splice the mainbrace.

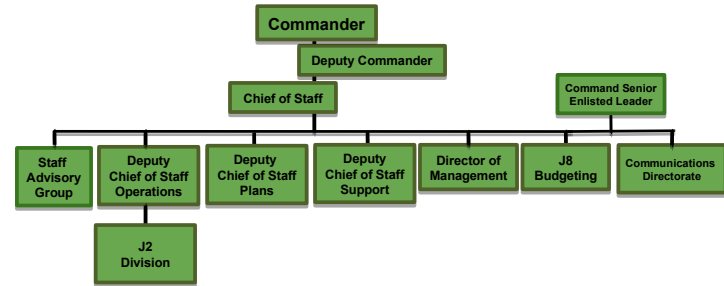
"Splice the mainbrace" is an order given by the Royal Navy to grant their personnel an extra ration of rum or 'grog'. The mainbrace was the most important part of a ship's rigging and, if shot away during an engagement at sea, splicing (repairing) it was a difficult, yet critical task – usually only given to a ship's best Able Seamen. Once successfully completed, it was customary to reward the men with an extra ration of rum. Over time the order "splice the mainbrace" became issued on other notable occasions, such as for combat victories, a fleet inspection, a royal wedding or a royal birth.

#WEAREJFCBS

#WEARENATO



NAME: **MART VENDLA**
 RANK: **COLONEL**
 SERVICE: **AIRFORCE**
 NATION: **ESTONIA**
 OFFICE: **J2**



J2 Division

The J2 Division carries out Intelligence & Knowledge Development in order to support the planning, conduct and assessment of operations within the framework of a comprehensive approach. The Division provides predictive, accurate, relevant, objective and timely knowledge (intelligence and information) that is both holistic and collective (PMESII) especially in the areas of regional focus / interest.

When did you arrive in Brunssum and what is your job in the headquarters?

I arrived late July in 2015. I am the Knowledge Management Branch head in J2 Division, Operations Directorate. I also support Brigadier General Van Der Voet, as necessary, in the capacity of Deputy ACOS J2.

Tell us about your military career?

I joined the voluntary paramilitary defense organization 'Kaitseliit' when I was 16 as the Soviet Union was on the brink of collapse. After High School I attended the Estonian National Defense Academy for Public Safety. During my career I cross-walked to the Air Force and served in a number of different positions. Amongst the most enjoyable was as Commanding Officer of the Air Surveillance Wing. I have attended a number of foreign military schools in my career, including functional area courses at the US Army Intelligence Centre and the US Army War College at Carlisle Barracks. During a posting to the National General Staff I served as ACOS J5 and Director of the Readiness Department in the Estonian Ministry of Defense. I have also had a eye-opening tours in ISAF HQ and in SACEUREPs office in NATO HQ.

Tell us about your job and what kind of challenges you have to face?

As Deputy ACOS I oversee and ensure the timely tasking of J2 resources and delivery of military advice for the ACOS's approval. This allows me to work with people who have widely

-ranging backgrounds across our own Division and elsewhere. The exchange of views through the prism of diverse doctrinal, cultural and professional experiences, are the most enjoyable. I find this very rewarding as my own understanding grows and this helps me identify the seams and linkages inherent in different highly specialized functional areas. Despite the fact that I am coming from an Estonian Defense Forces that is relatively small in size and capabilities, many challenges that confront me here are similar. Most of them are related to the resources available at any given moment, despite the relative size of the J2 Division. In the last few years JFCBS has gone through a major transition from a predominantly training to an operational mindset, and this has put significant pressure on operations and plans related support requirements.

Is your family here with you?

I am accompanied by my wife Regina and three happy boys, all attending the AFNORTH International School.

What are your hobbies?

I love to ride motorcycles with my wife, Limburg Province and Northern Westphalia provide marvelous opportunities. We are also fond of road-trips with the whole family and take the opportunities available as we are located at the center of Western Europe.

graphic design

magazines

web services

support



't Swarte Schaap
media & more



Is your website getting old?

Brand new websites at brand new prices

Contact Rob and get a free offer

't Swarte Schaap

Sint Franciscusweg 36-3
6417BD Heerlen

+31 (0)45-571 61 16

Info@tswarteschaap.nl
www.tswarteschaap.nl

VT STORE
GIFT-SHOP

BUY TAX FREE

GIFTS - BALLOONS - PARTY ITEMS - HOME & LIVING

WWW.VTSTORE.NL

CAECILIASTRAAT 28C 6413 GM HEERLERHEIDE

TEL: +(31) 0458512742 INFO@VTSTORE.NL

Pizzeria
Molise

Delivery: 045-5256296

Pick up adres: Rimburgerweg 2a, Brunssum

open 7 days/ week from 16.00-23.00, sundays at 15.00-23.00

Restaurant open on monday, thursday, friday and saturday 16.00-23.00

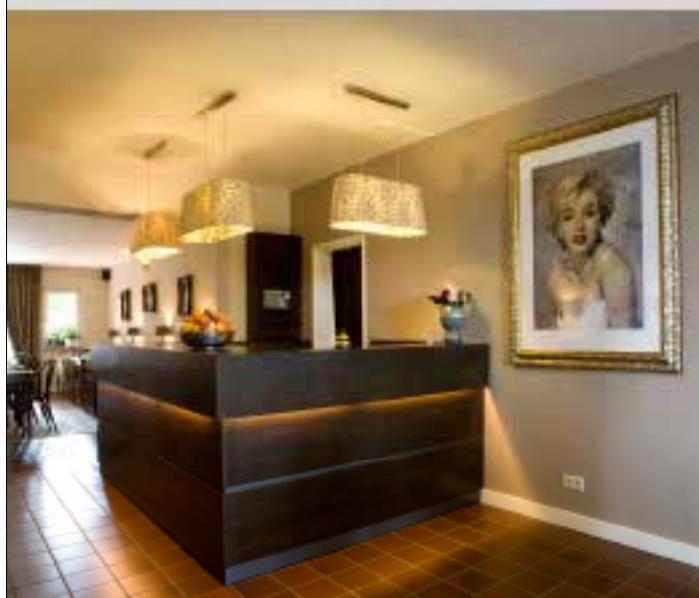
sunday 15.00-23.00 (tuesday and wednesday closed)

Visit our website: www.molise.nl



Welcome
To the
Edenpark

EDENPARK
HOTEL EDENPARK



Vijverlaan 10 | 6443 BB Brunssum
T 045 525 88 85

WWW.EDENPARK.NL





Ecolog international provides tailor-made logistical and service solutions to armed forces and organizations in crisis regions worldwide.

As a specialist for mobile infrastructure services we concentrate on innovative, environment-friendly technologies, exceptional reliability and individualized solutions.

Our success and the trust of our long term clients justify our approach.

Outstanding quality, first-class service and flexibility are our trademarks.



LOGISTICS | PORTABLE TOILETS | LAUNDRY | CLEANING | FUEL | WASTE MANAGEMENT | SUPPLY AND SERVICING OF HEAVY EQUIPMENT
CONTAINERS | POWER, WATER & SUPPLIES | CATERING | AVIATION | CONSTRUCTION | COMMUNICATION

ISO 9001:2008 | ISO 14001:2009 | OHSAS 18001:2007

¹ the former Yugoslav Republic of Macedonia. Turkey recognizes the Republic of Macedonia with its constitutional name.

Ecolog International Deutschland GmbH

In der Steele 14
D-40599 Düsseldorf
Germany

Phone : + 49 (0) 211 688 750 0
Fax : + 49 (0) 211 688 750 199
info@ecolog-international.com
www.ecolog-international.com